



SSC IN SUMMARY
2020

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ABOUT THIS REPORT

This is an English summary of Swedish Space Corporation's (SSC) 2020 Annual and Sustainability Report.

The Swedish report, available at our website, is the legally binding annual report.

The report summarizes the 2020 fiscal year and covers performance on issues most important to SSC's ability to deliver value to stakeholders in a changing and complex business environment. This summary serves as our United Nations Global Compact (UNGC) Communications on Progress.

More information about SSC's operations and sustainability work is available at: www.sscspace.com.

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Swedish Space Corporation - SSC

We Help Earth Benefit from Space

SSC offers advanced space services in the international space market and is established in 11 countries. SSC also owns and operates the Swedish space base Esrange Space Center near Kiruna in northern Sweden and is a Swedish limited liability company owned by the Swedish state.

Our assignment

SSC has both a societal and a commercial assignment. The societal assignment consists of operating and developing Esrange Space Center and is measured against two objectives, utilization rate and quality index. The commercial assignment consists of offering advanced space services on a global market, with profitability requirements from the owner.

CEO statement

Despite the pandemic – further growth and development for a more sustainable world

Considering there has been a pandemic that has influenced SSC's business since 2020, the level of our activities has in fact been intensive. Despite this, 2020 turned out to be a successful year for us in many ways. Looking back, most parts of the space sector have not only survived throughout this crisis, but also demonstrated great resiliency, further growth and development. The space sector as a whole has continued to grow even in the midst of the pandemic and I am happy to see that SSC has taken several important steps in order to meet this rapid development.

Several new SSC services have been introduced or will be launched in the near future both at our unique space base, Esrange and within other parts of our global business. These new services will be crucial for our capability to create profitable and sustainable value well into the future. At the same time, the pandemic has seriously affected the many activities that had been planned for 2020 within our public mission at Esrange. As a result of this situation most launch campaigns were either postponed or cancelled.

The geopolitical development has brought about an increased complexity and risks associated with some regions and countries. In the beginning of 2020, SSC therefore decided not to further develop our business in regions particularly affected by this development. The decision will affect our growth, which is why we have focused strongly on future profitable and sustainable growth in other markets and with new services.

In October 2020, the new testbed for next generation rocket technology was inaugurated at Esrange by the Swedish Space Minister Matilda Ernkrans. The services we will provide will strengthen Europe's future capability to foster competitive space activities and technologies. Two long-term contracts have been signed and two customers are already established at Esrange, and the first tests will take place in early 2021.

In connection with the inauguration, Mrs. Ernkrans also declared that the Swedish government supports SSC's ambition to establish launching capability for satellites from Esrange. With this positive decision, SSC will join the few countries in the world with this key capability, and we aim at launching the first satellite from Esrange in 2022.

Utilizing satellite data more efficiently is crucial for developing global sustainability on Earth. During 2020, SSC's strategic commitment to contribute to this area, initiated already in 2018 through the project GlobalWatch, resulted in the establishment of a new subsidiary, GlobalTrust. GlobalTrust will help organizations to utilize satellite data to develop and deliver upon their sustainability strategies and commitments.

SSC's internal work in 2020 has focused on ensuring business operations and long-term financial stability in the context of Covid-19. I want to thank our fantastic staff, many of whom have made tremendous efforts, often in difficult circumstances, to maintain the most critical services which are important in order to keep our society up and running. Together with our customers, we have managed to keep the level of activity high

and continued delivering our services throughout the pandemic, while avoiding unnecessary risks for our staff. I am truly satisfied to see that these efforts have been successful and are appreciated by our customers.

To act ethically and to comply with both human rights and fighting corruption, is particularly important during these difficult times. Our long-term commitment to the UN Global Compact initiative and its ten principles is an important foundation in this work. We continue to develop our internal routines and processes regarding these issues. This also applies to security topics, where the growing numbers of security aspects affect SSC and society as a whole. Security is, and must always be, a fully integrated part of the SSC brand

All in all, 2020 has been a successful year and SSC stands strong. To move forward in our strategic ambitions regarding sustainable and profitable value creation, we have revised our long-term strategic goals and objectives. Our vision is clearer than ever: To become a leading global provider of advanced space services, for a more sustainable world. We are well equipped to make this happen together with our customers and partners.



Stefan Gardefjord
CEO

“The strong development that has characterized the industry in recent years has continued and SSC has taken important steps to meet it.”



Stefan Gardefjord, CEO of SSC since 2012, looks forward to another exciting year within the rapidly growing space industry.

This is SSC



Our business areas

Satellite Ground Network Services – a global network of ground stations

SSC operates one of the world's largest civilian networks of ground stations, providing access to satellites in virtually any orbit. SSC's Ground Network comprises core SSC owned stations and collaborative partner satellite stations strategically located around the world. The ground stations operate 24 hours a day.

Spacecraft Operations & Engineering Services – advanced assignments in the space sector

The Engineering Services division provides engineering- and operations services to the international space market and supports all project phases, from designing and testing through to launch and operations. Covering the full mission range, SSC's expertise includes satellite operations and engineering, ground segment operations and engineering, space engineering and scientific services, simulations and training.

Science & Launch Services – Esrange Space Center in northern Sweden

The Science Services division offers launch services of sounding rockets and stratospheric balloons with scientific or technical instruments for research and technological development. Since 1966, we have launched more than 570 sounding rockets and over 640 balloons from Esrange. Since 2020, two testbeds for rocket technology are also established at Esrange. The division also provides development of experiment payloads.



SSC Ground Stations	Green diamond	SSC Offices
Collaborative Stations	Orange diamond	SSC Network Management Centers

25
nationalities

11
countries

577
employees

The year in brief

Annual overview

- Operating profit for 2020 amounted to SEK -5 million (SEK 30 million). The operating margin was 0% (3%).
- Revenues decreased by 1 percent, mainly due to reduced activity at Esrange as a result of the ongoing pandemic.
- The pandemic has primarily affected the Science Services division.
- During the year, a number of important orders were signed. Among other things, an agreement between five countries that forms the basis for the operation and development of Esrange was extended for five years.
- During the third quarter of the year, a testbed for next generation rocket technology was inaugurated.
- The Swedish government decided to co-finance and support the next step in Esrange's development, launching smaller satellites from Esrange.
- Investments in 2020 amounted to SEK 205 million, of which SEK 81 million related to investments for the development of Esrange.

Multiple-year overview

MSEK	2020	2019	2018	2017	2016
Net sales	1 001	1 013	945	935	991
Operating profit before depreciation and amortization	121	153	140	80	105
Amortizations and depreciations	126	122	93	94	92
OPERATING PROFIT	-5	30	47	-14	14
Net financial income/expense	-13	-7	-10	-24	-7
PROFIT BEFORE TAX	-18	23	36	-38	8
Taxes	-13	-13	-21	-9	-26
PROFIT FOR THE YEAR	-31	10	17	-47	-18
Cash flow from operations	158	195	134	97	80
Net investments	205	171	54	37	82
KEY FIGURES					
Return on operating capital	-1%	5%	8%	-2%	2%
Return on equity	-7%	2%	4%	-4%	-4%
Solidity	31%	35%	40%	41%	39%
Net debt/equity (Equity)	0.55	0.40	0.17	0.32	0.43
Net debt/profit before depreciation (EBITDA)	1.95	1.24	0.57	1.85	1.98

The group objectives

SSC has a goal of achieving a return of at least 6 percent on operating capital. The Group also has a goal regarding capital structure: The net debt/equity ratio shall over time amount to a minimum of 0.3x and a maximum of 0.5x.

	2020	2019
Return on operating capital	-0.7%	5.0%
Net debt/equity ratio	0.55	0.40
Dividend	0	0

Employees

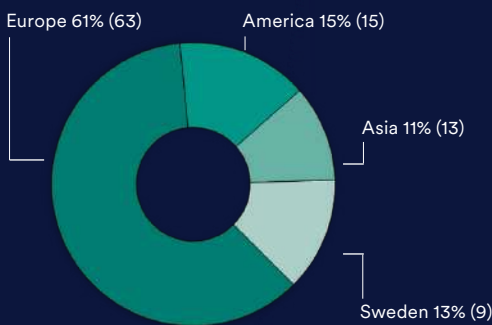
	2020	2019
Average number of employees		
Women	135	120
Men	395	368

The impact of the corona pandemic

The pandemic has had a negative impact on SSC's financial outcome during 2020, but it has been manageable and limited to the Science Services division.

Net sales per market area

Previous year in brackets



Market development

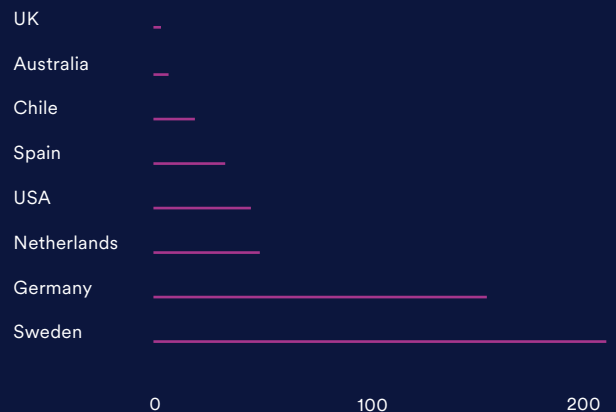
The space industry is growing at a rapid pace and change characterizes the market, an ongoing structural transformation that has begun in the US, by far the largest market. Technology development and new privately funded initiatives bring new methods and business models to the market, putting financial pressure on many institutional players.

However, the majority of all projects are still funded from states or state-funded institutional actors, directly or indirectly. For SSC, the development brings along both opportunities for new business and a broadened customer base, but also certain risks linked to price pressure, credit risks and technical development.

SSC’s public mission

The public mission includes the launch of rockets and balloons for different types of research and technology development and related services. These public mission activities are solely conducted within the company’s division Science Services.

Average number of employees per country



2020 in perspective

Despite the extraordinary circumstances brought about by the pandemic, SSC's activity level was high in 2020. We have taken further steps in order to realize the full potential of Eorange and we have been able to continue delivering our services, which are important not only to our customers but also for many societal functions. We have also been able to launch new services and secured many important contracts. The area most affected by the pandemic was clearly our public mission at Eorange, as most of the planned rocket and balloon campaigns were either postponed or cancelled in 2020.

SSC leaves regions with increasing geopolitical risks

The geopolitical development has brought about a more complex business environment for SSC. As a result, it has become increasingly difficult for us to do business in regions which are highly affected by this tension, and in regions where human rights issues are developing in a negative direction.

For this reason, SSC decided to leave markets where assessing these risks has become more complex to handle. Even if we have redirected our focus

to other markets with strong growth after the decision, this affects SSC's growth opportunities both short and long term.

The coronavirus hits the world

An intensive work to handle all issues related to the coronavirus situation was initiated already in end of February. Throughout the crisis, the focus has been on business and mission assurance, while protecting both staff and customers. *Read more on pages 12-13.*

Further development of Eorange

In October 2020, Swedish Space Minister Matilda Ernkrans inaugurated the two testbeds at Eorange, partly financed by the Swedish government and finalized in 2020. At the inauguration ceremony, Mrs. Ernkrans also announced further state investment of 90 MSEK in developing the capability to launch small satellites from Eorange. With this decision, SSC can now move forward at full pace with an aim to launch the first satellite in 2022. *Read more on page 14.*

GlobalTrust – new services to promote sustainability

In December 2020, SSC introduced a new service segment focusing on increasing usage of space data to promote sustainable development. A new company – GlobalTrust – was established in United Kingdom for this purpose. *Read more on page 14.*

New technology for ground segment

In November, the UK subsidiary of SSC was awarded a contract by the European Space Agency ESA to develop a next generation concept for space to ground communications targeting the "New Space" capital (CubeSats and SmallSats) market. *Read more on page 14.*



Space engineers at our Solna office participated in a national initiative to print face shields with 3D printers.

The SPIDER-2 rocket into northern lights

In February, the sounding rocket SPIDER-2 was launched from Esrange into an active aurora. SSC managed the project, from designing and building the experiment payload and support systems, to launching the rocket and recovering the scientific data. The experiments onboard SPIDER-2 provided unique scientific data for researchers at the Royal Institute of Technology (KTH) to study the aurora as a phenomenon.

From the main rocket payload, 12 advanced free flying instruments were ejected into the aurora to simultaneously register scientific data from multiple points. The data collected can be used to help scientists better understand the processes that affect our climate and provide a greater understanding and improved modelling of our climate systems. The launch was very successful, for the spectators it was a perfect way to end SSC's 2020 customer conference which gathered more than 90 customers from all over the world at Esrange.



One of the SSC antennas at the Esrange Space Center.



Launch of the SPIDER-2 rocket from Esrange in February 2020. Photo: Marcus Lindh/SSC.

An unusual year for our employees

The ongoing pandemic continues to have an all-encompassing effect on the world around it. Although SSC and the global space sector have shown to be resilient, the pandemic has greatly impacted the economy and working conditions for our staff.

Overall, the transition has been successfully implemented, although the initial stages required a lot of effort due to the rapidly evolving and unstable nature of the situation.

The pandemic has brought about an increased focus on issues relating to staff engagement, leadership as well as an increased demand for new forms of internal communication.

Central crisis management initially important

A central crisis management group was established at the end of February to deal with all issues related to the coronavirus and its consequences.

The first corporate guidelines with restrictions on visits and

travel were introduced in early March and have gradually been adapted to the current situation within the different markets. The crisis organization consists of local decision-making, with measures being based on general corporate principles and guidelines. Management meetings to discuss the situation and handle any upcoming issues have been held with all managers throughout the year, initially weekly, then fortnightly and after the summer, on a monthly basis.

The corporate crisis management group consists of representatives from SSC management, key staff functions and SSC's local sites. Throughout the crisis the focus has been on business assurance and protecting employees and customers.

A number of measures that had an immediate impact on SSC's daily operations were implemented at short notice. One of these measures was to postpone or cancel upcoming campaigns at Estringe as early as March. These decisions were taken at a time when much was unclear, no formal restrictions were imposed hindering SSC to go forward, and where different countries were at different stages of the crisis. Today, we clearly see that these proactive actions were correct, mitigating risks of causing a greater spread of infection both in the region and at Estringe.

The crisis management group has also worked with issues related to the impact on employees, leadership and culture, both short and long-term. Regular meetings focusing on business maintenance were held with all managers throughout the year to keep them updated on the situation, our different markets and to alert them of any unforeseen occurrences.

Impact on business and market

So far, large parts of SSC's business have been relatively unaffected, despite the ongoing global crisis, however, the public mission at Estringe has clearly been affected with only a few campaigns carried out in 2020.

SSC's highest priority throughout the pandemic has been to ensure full operational capability for business-critical functions and to ensure customer missions with great societal impacts, while not causing any unnecessary risks for our employees.



Veronica Kasberger works in the control room at Estringe Space Center within the Satellite Management Services division.





Dominique Daab in the Science Services division working on payload experiments.

In many markets, tough national restrictions have been imposed. When appropriate, SSC obtained special permits to allow employees, customers and suppliers who need to be on site to carry out their work. Thanks to our committed staff, dedicated local managers, smooth co-operation with customers and partners, SSC has continued to deliver our services throughout the pandemic, and even winning new contracts and expanding our business.

Employees during the pandemic
For most of SSC's employees, the new normal situation meant working from home. So far, the transition has gone smoothly as teleworking solutions have already partially been implemented. However, the pandemic has increased the demand for further digitalization and new solutions, as well as growing demand for new ways to engage employees and improved internal communications. This process is ongoing and is expected to continue until further notice.

Leading employees and teams remotely has proven to be a challenge for many managers and leaders. Throughout 2020, various initiatives have been taken to increase social interaction between employees, such as digital coffee rooms and digital tours at SSC's offices.

Despite the overall positive and smooth adjustment to these new conditions, the long-term home office has been seen as increasingly stressful by some employees. A survey will be conducted in early 2021 to investigate how employees have experienced the situation and how they reimagine work from home after the pandemic.

During the year, travel has decreased sharply. However, it is still too early to say what kind of travel can be fully replaced by digital meetings. It is clear that digitalization has meant a change in approach to digital meetings among employees as well as customers and other external stakeholders.



Carlos Zamora and Jan Kolmas in the Engineering Services division at our office in Darmstadt.

Our five initiatives for sustainable value creation – meeting the future of the space sector

The technological development creates new opportunities for a company like SSC to establish new services, leveraging on our existing infrastructure, competence and services portfolio. During the past years, SSC has launched several initiatives in order to match this development and meet the future. Despite the pandemic, 2020 was an intensive year, where SSC has taken important steps within these initiatives. Our five flag ship programs are:

Launching capability from Esrange – SmallSat Express

Space technology is advancing at an incredible rate, with thousands of new satellites to be launched over the coming years. Modern satellites are smaller, less expensive and carry sensors for different purposes such as Earth observation, different measurements, and communications. There is lack of launch capability on the market, which may hinder the development and thereby, the positive effects of increased usage of space for the benefit of the Earth. Such a capability does not yet exist at all from European soil. With the existing infrastructure and our vast experience from launch operations, Esrange Space Center is perfect for this purpose and therefore, developing such a capability has been one of SSC's key strategic initiatives for many years.

After the decision from the Swedish government to support the project in October 2020, the project is now in implementation phase, with the aim to launch the first satellite in 2022. This is a major step in an extensive plan to modernize the infrastructure at Esrange Space Center to meet the growing demand on the market for both testing and launching capability.

Sweden therefore becomes one of the few states in the world to launch satellites. This will strengthen Sweden's position as a prominent space nation and bring about a lot of positive added value locally, regionally and nationally. Bringing new launching capabilities to the global market also contributes to Europe's ambition for independent access to space and with more satellites in orbit, the capacity to use satellites for Earth observation and other important domains will increase. This will enable important research within climate change and other domains, crucial to the global sustainability goals.

Testing next generation rocket technology – Testbed Esrange

Launching satellites to orbit has traditionally been associated with huge costs, using heavy rockets and spacecraft. New satellite technologies require new, more cost-efficient methods applicable to smaller satellites. Therefore, smaller systems where the whole rockets or parts of it are reusable. The development enhances many different areas such as new types of rocket fuels, engines and steering systems. As a result, there is a growing demand of testing facilities for these new technologies. Esrange offers unique possibilities for such testing, with over 50 years of experience from rocket technology.

In October 2020, Swedish Space Minister Matilda Ernkrans inaugurated two state of the art testbeds at Esrange for this purpose. The first tests will be conducted in early 2021 and mark a milestone for both Swedish and European space technology testing.

Using satellite data to promote global sustainability – GlobalWatch/GlobalTrust

Satellites carrying advanced sensors deliver enormous amounts of data about planet Earth. This development brings along new opportunities to meet the global challenges that we currently face. Today, only small amount of this data is used, however with modern technologies, vast amounts of data can be collected, processed and analyzed. Global, regional and local situation updates could be created and used to more efficiently work with the global sustainability goals in Agenda 2030.

SSC's initiative GlobalWatch, launched in 2018, started with the purpose of producing global situational awareness of the preconditions for all life on Earth. This visionary goal is to be implemented with a step-wise and collaborative approach, creating concrete initiatives based on specific projects. After dialogues with both Government Offices of Sweden and representatives for United Nations, creating a positive momentum, SSC launched the GlobalWatch project as a co-operation initiative between Luleå Technological University and the consultancy company AFRY, with additional financing from region of Norrbotten, the municipalities of Kiruna and Luleå, Sparbanken Nord and Långmanska Företagsfonden.

An important step was taken with the establishment of the new SSC subsidiary GlobalTrust, the result of a co-operation project between SSC and the British UK Satellite Applications Catapult with leading expertise within this field. GlobalTrust will focus on supporting public policy and corporate social responsibility imperatives that are aligned with societies' expectations and working towards a better and more sustainable planet.

Sustainable use of space – Space Situational Awareness/Space Traffic Management

As modern society grows more dependent on space technology, driven by the ever-growing need for Space-to-Earth infrastructure, the near-Earth space is becoming more crowded. Rapid launches of satellite constellations into popular orbits increase the probability of congestion and the risk of collisions, potentially jeopardizing crucial space missions whilst also causing financial risks.

Further utilizing the near-Earth space is important for the continuous development of humankind. Consequently, ensuring future sustainable use of space has never been more important. By leveraging on our extensive experience in space operations and creating strategic partnerships, SSC is committed to building capabilities that will help actors develop their interests in space in a safe, secure and sustainable manner.

The growing need for Space Situational Awareness (SSA) services by the space sector, including tracking and monitoring satellites and other anthropogenic objects in space, will now become yet another domain for SSC to explore. Through a number of initiatives, SSC's upcoming SSA program will address the necessity for thorough analysis and monitoring of the increasing number of conjunction events, as well as contribute to reaching a basis for consensus on the exact location of satellites and debris.

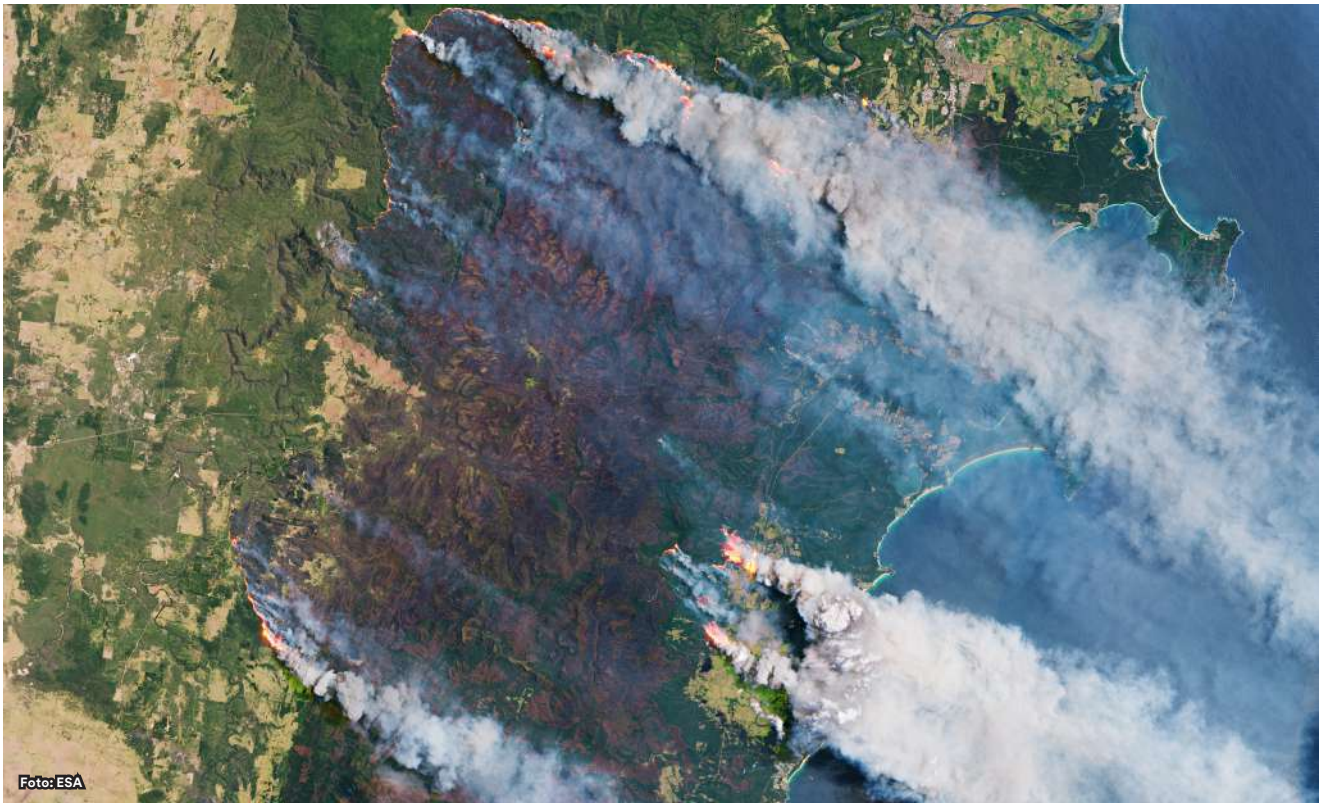
As a result of the growing need of SSA solutions, many initiatives are ongoing world-wide, driven by both governments and space agencies. SSC aims to contribute to these efforts by utilizing existing infrastructure and experience to develop new capabilities as well as to participate in strategic partnerships. Dialogues with international and national organizations are ongoing and will continue, exploring future SSA initiatives.

Next generation ground segment technology

The vast amounts of data generated by the increasing number of satellites must be transmitted to Earth fast. Soon, there will simply not be enough available frequencies for all purposes, as these are being used by many different parts of society. The ability to control the satellites and the sensors they carry is becoming increasingly crucial. New, more cost-efficient solutions need to be developed using automatization and other modern technologies to reduce the amounts of data that needs to be transmitted – without losing crucial information on the way. As one of the biggest suppliers of ground segment services on the global space market, SSC is committed to changing this by introducing a range of new technologies into this market, enabling further growth and development of the global space sector.

In November, the UK subsidiary of SSC was awarded a contract by the European Space Agency ESA to develop a next generation concept for space to ground communications targeting the "NewSpace" (CubeSats and SmallSats) market.

The SSC UK team is working closely with a wide range of European CubeSat manufacturers and technology partners to develop solutions that can eliminate some of their most challenging technical problems, such as spectrum allocation and effective management of spacecraft constellations. The initiative is supported by the UK Space Agency and aims at developing a range of new technologies that will address some of the market entry barriers faced by CubeSat organizations globally.



Further rapid development of space technology

The benefits from space technology to our societies have never been greater than today and our dependency on space technology increases every day. Without access to space, our societies would simply not work. Data from Earth observation, positioning and communications satellites is used for digital services and applications that we use every day, everywhere on our planet. Moreover, services based on space technology and space data have fantastic potential to contribute actively to Agenda 2030 and the global sustainability goals, when used wisely and responsibly.

The development is mainly driven by four trends:

Earth Observation

Small satellites with enhanced sensors can observe just about anything that happens on Earth in close to real time. This paves the way for advanced climate research and monitoring of emissions, disaster management, improved agriculture, streamlined logistics and much more.

Space Exploration

Cost-effective new technologies are creating new opportunities for space exploration. We see daily examples of innovations from space research and the long-term potential is huge –if we choose to invest in it.

Positioning

The market for positioning services is enormous, with an estimated value of USD 260 billion and annual growth of around 25 percent. Combined with all the services we already use, positioning can be used for better farming practices, autonomous vehicles and improved management of natural resources.

Communication

New types of satellite systems are making the internet truly global, helping to connect areas that do not currently have any access.



Foto: SpaceX

The rapid development of space technology offers great opportunities for development of global sustainability.

Strategic focus on value creation and growth

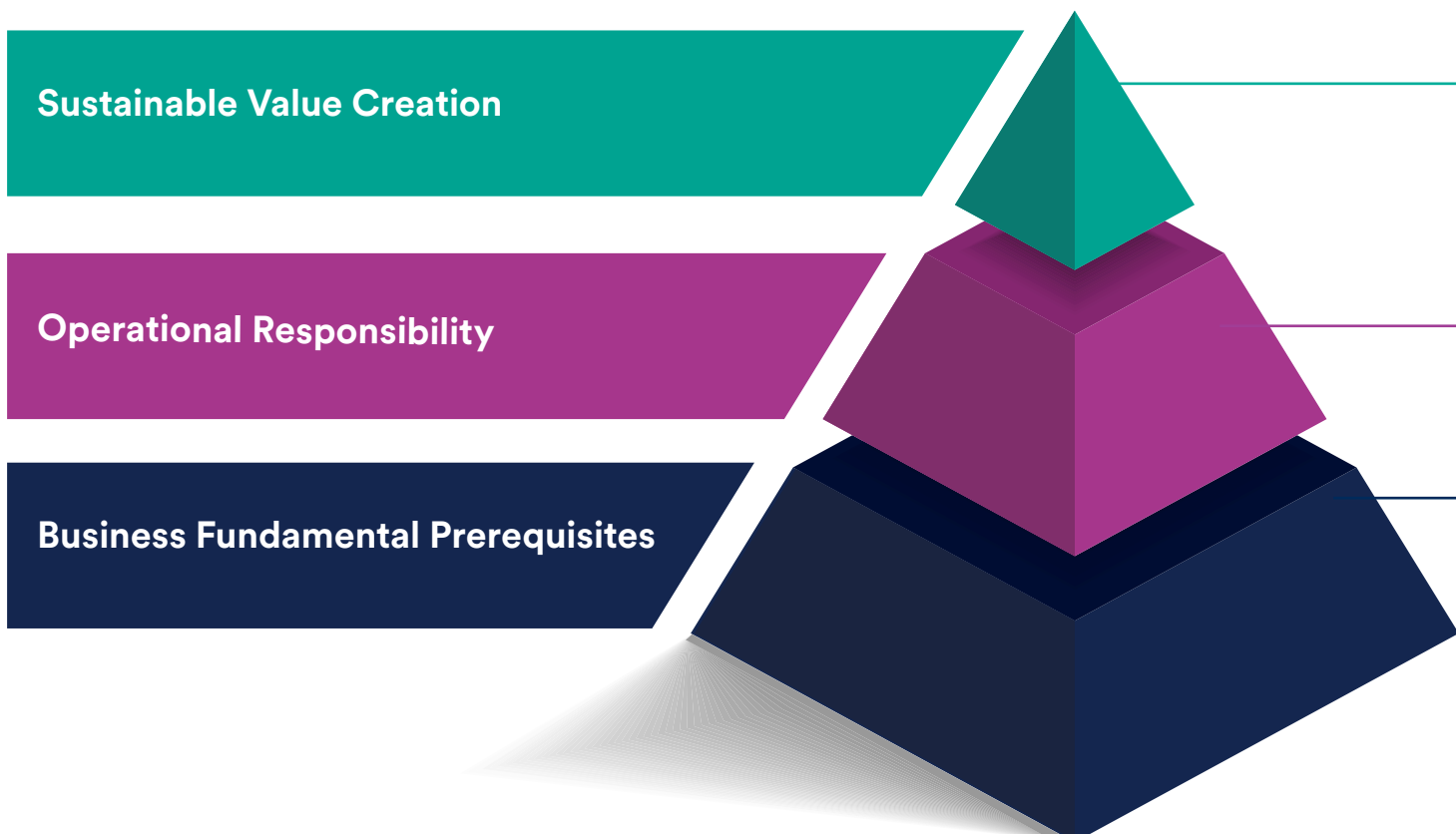
SSC's mission is to become a leading provider of advanced space services on the global market. We will achieve this by helping Earth benefit from space. Sustainable value creation, where our services create tangible benefits for societies, but also for our owner, customers and partners, is therefore crucial for us.

During 2020, SSC has continued to develop our business strategy in order to meet the rapidly evolving business landscape, characterized by technological development, harder competition and need for new kinds of services, bringing along both opportunities but risks.

We have taken important steps to integrate sustainability as a natural part of our business strategy, having defined new long-term strategic goals and objectives and adjusted our business strategy to achieve these goals. As a result, all SSC activities now steer towards integrated business and sustainability goals. Full implementation of the strategy could not be done because of Covid-19, but will be completed in 2021.

SSC's strategic goals 2025

- SSC's services contribute to Agenda 2030 in targeted ways and generate profitable growth, and thereby we deliver sustainable value for SSC and for society at large.
- Esrange shall be the most versatile and sustainable space center in the world.
- We reduce our carbon footprint, aligned to the Paris Agreement's objective to limit the temperature increase even further to 1.5 C.
- SSC shall be market leader (ranking 1-2) in all our main business domains and be recognized as a respected voice in the industry.
- SSC shall be a preferred employee and an attractive workplace.



Integrated Business and Sustainability goals 2025

Our long-term strategic goals are linked to a set of concrete measurable objectives, to be met by 2025. These objectives represent the most important topics for SSC in terms of sustainable business. These can be divided into sustainable value creation (how to maximize the benefits from our services to serve the global sustainability agenda), operational responsibility and business fundamental prerequisites.

These objectives were decided upon by the SSC Board of Directors in October 2020, which means that follow-up will begin from 2021.

Sustainable Value Creation

Leveraging on our experience, global relationships and infrastructure, we develop our services to help Earth benefit from space, to tackle climate change and contribute to sustainable use of space for coming generations. To do this, we further develop Esrange to become the most versatile and sustainable space center in the world. We also grow our global service portfolio through innovative services development, providing affordable access to space and increased usage and value of space data. Moving forward, we also take responsibility for our own climate footprint by reducing our CO2 emissions in line with the Paris agreement.

Operational Responsibility

We act responsibly and with integrity, working actively to prevent corruption and recognize the universal declaration of Human Rights and the guiding principles set out in the UN Global Compact. We ensure security as part of our brand, protecting our assets and our customers data and information.

Business Fundamental Prerequisites

We ensure profitable growth and ability to invest to reach our vision and deliver upon our commitment. We have a safe, inclusive and diverse workplace, work actively for gender equality and ensure work-life balance for our employees. We meet and exceed customer expectations of quality in our services. SSC is a market leader in all business domains.

2025

SUSTAINABLE VALUE CREATION

Climate Footprint

25% absolute reduction in CO2 emissions, 5% annually.

Innovative Services

SEK 500 million in sales from innovative services contributing to global sustainable development and the Agenda 2030 goals, identified by SSC as most relevant to SSC.

Operational Development of Esrange

The SSC will be recognized in the industry as the world's most sustainable space base, verified by external experts.

OPERATIONAL RESPONSIBILITY

Security/Cyber Security

Full compliance

Market and Business Ethics

Full compliance

BUSINESS FUNDAMENTAL PREREQUISITES

Financial Stability

1.8 bn SEK Orders
1.5 bn SEK Revenue
0.3 bn SEK Cash Flow

Attracting Talent

>70 Staff Satisfaction Index
90% Commitment
90% Loyalty
95% Belief
80% Work-Life Balance
65/35% Male/Female

Services Quality

>85 Quality Index

Agenda 2030 and the global sustainability goals

SSC supports Agenda 2030 and the UN Sustainable Development Goals (SDGs) as well as Sweden's ambition to be a leader in the implementation of the agenda.

The goals where the SSC can contribute the most are:

Goal 13 – Climate action

Description of the objective: Take urgent action to combat climate change and its impacts.

Examples of the SSC's contribution today and in the future:

- Balloons and sounding rockets used to study climate and atmosphere.
- Data reception and missions support for Earth and atmospheric observation and weather/disaster relief.
- Developing launching capability for affordable access to space helping usage of space for climate actions.
- Introduce new services focusing on increased use of space data in support of global sustainability initiatives.
- Introduce new services focused on delivering services to help strengthen Corporate Social Responsibility (CSR) and compliance to Environmental, Social and Governance (ESG) criteria.
- Increase knowledge about how space technology can be used to address climate change and its consequences.
- Raising awareness of the role of space technology to manage climate.



Foto: OneWeb

Goal 9 – Industry, Innovation and Infrastructure

Description of the objective: Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation.

Examples of the SSC's contribution today and in the future:

- Resilient and reliable ground segment.
- Cost effective launch capability.
- Modernization of ground segment and space technology infrastructure, increasing resource-efficiency and ability for mankind to use space.
- Developing services and partnerships promoting Agenda 2030.
- Developing services for a sustainable use of space: technologies to support Space Traffic Management, Space Situation Awareness and usage of frequencies.
- Developing sustainable rocket technology, supporting scientific research and tech development.

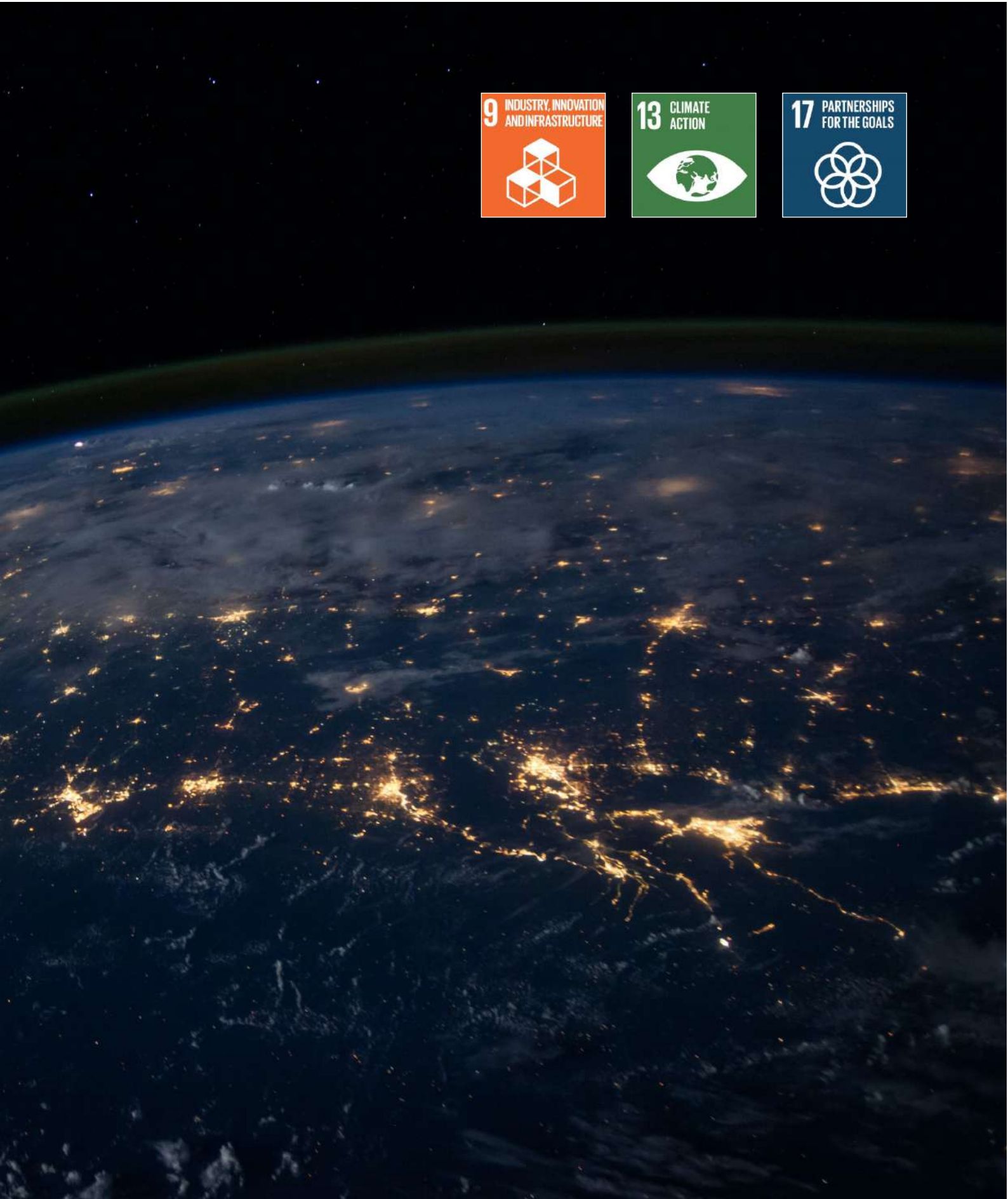
Goal 17 – Partnerships for the Goals

Description of the objective: Strengthen the means of implementation and revitalize the global partnership for sustainable development.

Examples of the SSC's contribution today and in the future:

- Long-term relations and partnership with ESA, NASA and other institutional customers.
- International organizations promoting sustainable development.
- National, regional, local stakeholders.
- Partnerships with customers.
- Leverage on our trust, engaging in strategic partnerships to promote all the Agenda 2030 goals.





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